



To make Singapore a great city to live, work and play



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Dear Er. Teo

Planning a Resilient, Sustainable City of the Future

I am pleased to present you the Urban Redevelopment Authority's (URA's) Annual Report 2020/2021.

In an unprecedented year, URA continued to safeguard Singapore's liveability and way of life, by focusing on strengthening the flexibility and resilience of our plans. Amidst the disruptions and challenges, we also identified opportunities and pushed boundaries in ensuring that Singapore continues to be liveable, sustainable, and inclusive for all.

The pandemic has underpinned the importance of collective actions and solidarity in our journey towards becoming a resilient nation. I would like to express my appreciation to you for partnering us in shaping a better living environment for current and future generations.

I hope that you will enjoy reading our Annual Report. I wish you and your loved ones well and look forward to future collaborations.

Yours sincerely

Mieko Otsuki (Ms)
Group Director (Corporate Strategy)
Urban Redevelopment Authority